Total Marks: 100 Paper Code: BMHGE2113

ENTREPRENEURSHIP DEVELOPMENT

Course Objective:

This course provides students with a solid introduction to the entrepreneurial process of creating new businesses, role of Creativity and innovation in Entrepreneurial start-ups, manage family-owned companies, context of social innovation and social entrepreneurship and issues and practices of financing entrepreneurial businesses.

Learning Outcomes:

- 1. Develop creative skills essential for being an entrepreneur
- 2. Perform feasibility analysis to identify potentially successful new venture.
- 3. Demonstrate effective teamwork and leadership skills
- 4. Identify funding options for setting up a new venture

Detailed Syllabus:

Unit 1: Entrepreneurial Management

(4L)

- o Entrepreneurship: Concept
- o Entrepreneur: Functions, Qualities, Entrepreneur vs Manager, Types (Clarence Danhof classification)
- Forms of Ownership (New Venture Start-up): Sole Proprietorship, Partnership, Limited Liability Partnership, Corporation (Concepts only)
- o Corporate Entrepreneurship: Concept, Features, Hans Schollhammer Classification

Unit 2: Creativity & Innovation in Entrepreneurship

(10L)

- Creativity: Stimulating creativity, organizational actions that enhance/ hinder creativity
- o David Holt's Model of the Creative Process
- Innovation: Sources of innovation in business, concept of windows and corridors

Unit 3: Social Entrepreneurship

(10L)

- Social Entrepreneurship: Concept and Relevance
- o Social Entrepreneurs: Characteristics and Functions
- o Social Entrepreneurship Organizational Matrix
- o Innovation and Entrepreneurship in social context
- Start-up and early stage venture issues in creating and sustaining non-profit organizations

Unit 4: Family Business in Entrepreneurship

(10L)

- Family Business: Concept, culture and evolution of family-based firms, structure, types of family based firms
- Managing family businesses: Family and shareholder relationships, Reasons for conflict and conflict resolution in family businesses, managing leadership, succession planning and continuity

- o Role of women and their involvement in family-run businesses
- o Encouraging change in the family business system

Unit 5: Financing the Business Plan in Entrepreneurship

(16L)

- People involved in the start-up (Entrepreneurs and co-founders, Angel investors, Venture capitalists, investment bankers)
- Financing the New Venture: Seed Funding (Basic concepts of Series A, B, C Funding), Equity Financing, Venture Capital, Debt Financing, Loan Syndication, Consortium Finance, Commercial Banks (Appraisal of Ioan applications by financial institutions)

Unit 6: Feasibility Studies and Developing Business Plan

(10L)

- Feasibility Studies: Concept and Stages (Pre-startup stage, Startup stage, Early growth stage, Late Growth Stage)
- o Business Plan: Format, Development of a B-plan

References:

- 1. Burns, P. (2001). Entrepreneurship and small business. New Jersey: Palgrave.
- 2. Drucker, P. F. (2006). Innovation and entrepreneurship: Practice and principles. USA: Elsevier.
- 3. Gersick, K. E., Davis, J. A., Hampton, M. M., & Lansberg, I. (1997). Generation to generation:
- 4. Life cycles of the family business. Boston: Harvard Business School Press.
- 5. Hisrich, R., & Peters, M. (2002). Entrepreneurship. New Delhi: Tata McGraw Hill.
- 6. Holt, D. H. (2004). Entrepreneurship new venture creation. New Delhi: Prentice Hall of India.
- 7. Kaplan, J. (2004). Patterns of entrepreneurship. Wiley.
- 8. Khandwalla, P. (2003). Corporate creativity. New Delhi: Tata McGraw Hill.
- 9. Mullins, J. (2004). New business road test. New Delhi: Prentice Hall.
- 10. Nicholls, A. (Ed.). (2006). Social entrepreneurship new models of sustainable social change, Oxford University Press.
- 11. Prahalad, C. K. (2006). Fortune at the bottom of the pyramid, eradicating poverty through profits. Wharton school Publishing.
- 12. Scarborough & Zimmerer, Effective Small Business Management
- 13. Stevenson, H. (Ed.). (2007). Perspective on entrepreneurship. Boston: Harvard Business Press.